

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: John Furey

PORTFOLIO: Deputy Leader and Cabinet Member for Economic Prosperity

MEETING DATE: Tuesday 9 October 2018

Employment & Skills Board (ESB)

Established in 2013, bringing together business, Small and Medium sized Enterprises (SMEs), FE colleges, Universities, Local Authorities, Local Enterprise Partnerships (LEPs) and schools. The proposed outcomes are raising skills levels to meet the current and future needs of our community; ensuring a flexible skills system which is responsive to changing requirements. Currently within the county we support 208 apprenticeships in all areas of county operation including libraries, business administration and customer service.

Retention for the 17/18 cohort of apprenticeships has been excellent at 97%. This compares to the 75% retention of regular employees within their first year. 40% of our workforce are over 40 and planning for a sustainable provision of young people is a high priority.

Business Apprenticeships

We put in place a project to understand the requirements of the businesses in Surrey and have produced a report with 5 recommendations:

- Extend the 2 year limit
- Ability to pool the levy locally
- Build in flexibility of use
- Offer a greater age range
- Underspend transfer to local skills initiatives within business sectors

We have taken this to the LGA to present to government as our partner and to work together to debug the current system. These recommendations ensure the apprenticeship levy be acceptable and useful to both businesses and the county. The LGA has suggested that Surrey, partnering with Manchester, would run a pilot on the easements to make apprenticeships a more accessible tool.

Transport for the South East (TfSE)

This committee was set up 14 months ago to establish the desired routes in cross-county movement on our roads; involving cross-border authorities within the South East and incorporating LEP representation. Initially this was funded from the Local Authorities involved, but government have now recognized the opportunity and benefit to residents and businesses in having a voice and the ability to deliver these aspirations and therefore will now fund the TfSE in its 2nd year, with a £1m budget.

The intention is for government to agree to legislate and give legal status to this partnership. Currently the only other partnership is Transport for the North, who are now recognised and have legal standing. We would expect to have legislation in place within the next two years. We are looking at the proposal that housing may be delivered in conjunction with our D&Bs quickly and at very much reduced costs. This will mean developing the modern equivalent of pre-fabs to any style and design, with currently a height restriction of 4 storeys.

For example Barclay Homes have built a factory solely to produce these ready-made units, fully fitted with all utilities. Within 3 years they expect to be delivering 40% of their build purely through these module builds. This means that designs can match any site, of any size and include start up business units if desired.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Mary Lewis

PORTFOLIO: Cabinet Member for All-Age Learning

MEETING DATE: 9 October 2018

What's working well?

Dave Hill has brought together a new team of directors in Children, Families & Learning (CFL) to ensure our work with children and families is coordinated, sustainable and focused on improving outcomes. Following her appointment as the council's Director for Education, Lifelong Learning & Culture, Liz Mills will lead work to ensure learners of all ages in Surrey – including the most vulnerable – are able to access education and realise their potential. I look forward to working with Liz and the rest of the team as we continue to tackle inequality in Surrey.

In September, the Parliamentary Under-Secretary of State for Children and Families, Nadhim Zahawi, wrote to formally recognise the council's progress in improving provision for children and young people with SEND.

The Surrey Schools Learning Partnership has now been established to develop schools-led improvement. This 'universal offer' draws on expertise within Surrey's schools and will provide school leaders, teachers and governors access to professional development, school-to-school support and leadership development.

School representatives have now joined the Virtual School's (VS) governing board, strengthening the partnership between the VS team and Surrey's schools community and helping to improve education provision for our Children Looked After. I have written on behalf of all councillors to the young people for whom we are corporate parents who completed Year 11 this summer, celebrating exam successes and encouraging engagement in lifelong learning.

Provisional 2018 data indicates overall improvements in attainment in the early years foundation stage (EYFS), and key stages (KS) 1 and 2. KS2 pupils have also seen improved progress scores in maths. The gap between disadvantaged pupils and their peers at KS2 has narrowed, and disadvantaged learners have seen some improvements in progress from KS1 to KS2.

What are we worried about?

Demand for specialist education provision continues to increase. Plans are in place to manage in-year budget pressures and the 2019/20 Schools Funding Consultation included key proposals for provision for learners with additional and special educational needs. However, fundamental changes to the way we understand and meet special educational needs are required to ensure sustainability.

Surrey's Schools Forum met on 28 September to consider responses to the funding consultation and we will continue work with schools over the coming weeks to agree a joint approach to managing funding pressures while also meeting the needs of communities. KS1 to KS2 progress scores in both reading and writing look to have declined, and the gap between disadvantaged pupils and their peers has widened at EYFS and KS1. Disadvantaged pupils continue to perform at a lower level than their peers nationally

What do we need to do/know?

Following decisions in July to increase specialist and mainstream capacity in Surrey, work continues to expand in-county provision to ensure all children and young people can access education locally.

The council will be consulting on the SEND Transformation Strategy, which will help to reduce our reliance on high cost placements in the non-maintained and independent sector. Cultural services, including libraries, will form a key part of Surrey's all-age learning offer. I look forward to working with residents and community groups to develop our lifelong learning strategy, at the heart of which will be the needs of vulnerable people, strengthening communities and residents' wellbeing.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Mel Few

PORTFOLIO: Cabinet Member for Adults

MEETING DATE: 9 October 2018

There are four transformation programmes in Adult Social Care and their objectives are:

1. Practice Improvement

Strengthening emphasis on preventing, reducing and delaying requirements for care and support

- Strength-based assessments – a different conversation at the front door (at the first point of contact); assessing people when they are at their best, not when they are at their worst
- Expanding our digital offer including self-serve, self-assessment and rolling out the mobile application of LAS
- Rapidly rolling out the learnings from the pilot teams (Tandridge, Guildford and Surrey Heath)
- Reducing the number of assessments completed and the numbers of people receiving a care package by 20% over the next two and a half years.

2. Health and Social Care Integration

Across Surrey strengthening working relationship with colleagues in the NHS. The primary objective of the integration programme is to achieve better outcomes for our residents.

3. Accommodation with Care and Support

Plans to improve our offer on supported housing and extra care to help reduce reliance on residential and nursing care for residents.

The need to develop an extra 2000 supported housing units over the next seven years has been established.

4. All Age Learning Disability Service

Steps have been taken to establish an ASC Countywide Learning Disability Team. Which will focus on working with Children's services beginning at the age of 14 ensuring a smooth entry into Adult's service.

Members will recognise the growing rise in the number of young adults moving from Children's services into transition services and the implications on the County finances in establishing this provision.

Once Children's services have been reformed, the expectation is to have one structure over the life of the resident with learning difficulties ensuring the correct level of support is provided throughout their life.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Mike Goodman

PORTFOLIO: Environment & Transport

MEETING DATE: 9 October 2018

Heathrow Airport Limited (HAL) is developing a masterplan for their expansion proposals to be consulted on next year. We are engaging with HAL, whilst also working with other local authorities and stakeholders via the Heathrow Strategic Planning Group, to press HAL to address key concerns around surface access and environmental impacts.

Several retendered **bus contracts** were commenced 1 September and brand new low emission buses have been introduced, contributing to better air quality in our towns. We have introduced the new '**Acorn**' bus ticket in north Surrey.

We have consulted on a new draft **Electric Vehicle strategy**, hosting an industry 'round table' event. The key points made were the desire for more public charge points; the need for a greater emphasis on public transport and active travel; and regional consistency of technology and universality of access to infrastructure.

Working with the Surrey Air Alliance we also provided feedback to Government on the emerging **Clean Air Strategy**. As part of the DEFRA funded **School Air Quality Project**, a media campaign is now running. Schools near to air quality management areas will be provided with free educational resources and training. We have completed a twelve week consultation on our draft **Low Emissions Transport Strategy**. The consultation highlighted strong support for more public transport and more cycling infrastructure, whilst suggesting work to change travel behaviour on the school run could reduce emissions.

Single Use Plastics (SUP) – We have now written our SUP policy providing a framework for SCC to minimise and work towards zero SUP use across its estate and operations. The policy will go to the Cabinet on 30 October 2018.

Eco Park - The construction of the Eco Park is almost complete and the construction contractor M+W, has begun testing the various systems. The next step will then be to import waste to commission the plant. The commissioning process is expected to commence soon.

Waste Volumes - There has been a reduction in the volume of waste dealt with at Community Recycling Centres (CRCs) compared to 2015/16, this reduction combined with other changes to CRCs means that by the end of 2018/19 we will have reduced our costs of operating the service by £3.2 million per year.

Countryside Estate Consultation – Surrey Wildlife Trust (SWT) and SCC are working together on a strategy for the next 25 years that sets out how the Countryside Estate will be managed. We are currently engaging with major landowners across the county and will soon be commencing a wider consultation.

Car parking – Over the summer months car parking charges were rolled out across the five busiest sites across the countryside estate, the income generated from the charges will be used to continue to manage and improve the estate.

The current **Surrey Waste Local Plan** was adopted in 2008 and is being reviewed. As a statutory land use plan the new plan will guide the location and type of all waste management development in Surrey over the next 15 years. The next stage is for Cabinet to consider the council's proposed replacement plan on 27 November.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Clare Curran

PORTFOLIO: Cabinet Member for Children

MEETING DATE: 9 October 2018

The **Transformation Programme** for Surrey's Children's Services is known as "Family Resilience"; an integral part of the Council's wider change programme. Our ambition is simple: We want to provide good and outstanding services to Surrey children and their families in need of help. This means that we want to fundamentally shift to services that are driven by early support and prevention and that reduce the need for statutory social care. We want to ensure that children and young people are at the heart of, and are able to shape how services are delivered.

Dave Hill, Executive Director (Children, Families and Learning)

↑ *Jacquie Burke*, Director (Family Resilience & Family Safeguarding)

— *Mark Barratt*, Director (QA and Performance Management)

— *Liz Mills*, Director (Schools, Lifelong Learning & Cultural

— *Sheila Norris*, Director (Commissioning)

— *Tina Benjamin*, Director (LAC & Care Leavers)

This is a huge challenge and Dave Hill (Director of Children's Services) has been mandated to take action. There has been extensive change in the senior leadership team of the directorate with five service areas. There will be consultation this autumn about the overall staffing structure and the new model (c.1800 FTE) will be fully operational by April 2019.

An **Ofsted Priority Action Board** has replaced the former Improvement Board. It has new membership and an independent chair oversees progress in addressing the Ofsted recommendations identified in the 2018 full re-inspection.

Ofsted continue to make regular Monitoring Visits. The focus of the first visit was on Child Protection and Child in Need. I have reported to Members about the latter - we know there is much to do to ensure our services for children are the very best they can be and we fully accept their findings.

As a result of the second consecutive "Inadequate" judgement, the Department for Education was obliged to appoint a **Children's Commissioner**, to assess and advise the Secretary of State on Surrey CC's capacity and capability to improve children's services at pace. He and his team worked throughout the summer. His report and recommendations have now been concluded and presented to the Minister, Nadim Zahawi, MP. The outcome will be reported to members as soon as made public.

Members have also asked to be updated about the progress of the **Children & Adolescent Mental Health Service (CAMHS)** interim plan. The access criteria for referrals to the CAMHS community, Primary Mental Health and Behavioural, Emotional and Neuro-developmental (BEN) service were suspended for 16 weeks from June because of a backlog and long waits in those services. Surrey and Borders Partnership (SABP), NHS Mental Health Trust, which runs CAMHS, made good progress to ensure all of the children and young people on waiting lists were seen. SABP have met their target plan to see all children and young people waiting for assessment appointments by Friday 5 October.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Denise Turner-Stewart
PORTFOLIO: Community Services
MEETING DATE: 9 October 2018

Surrey Fire and Rescue

Monday 1 October saw the first tranche of our new whole-time firefighters starting a three-week conversion course at Reigate's training centre. 17 new 'inter-service transferees' have come through a competitive selection process and will take up their postings later this month. In addition, 13 on-call firefighters have received confirmation that they will be moving to whole-time positions in November following a short validation course.

We anticipate continued demand for further frontline staff over the next 2 years. Therefore, we will create a pool of 60 potential new starters. The last elements of the process is now drawing to a close with final interviews scheduled to end on 11 October. Our potential new firefighters have been subjected to a six-stage selection process with an uplift in criteria such as educational standards and behavioural assessments to be more aligned to the role of a modern Surrey firefighter. The training of these new staff will be in collaboration with both West and East Sussex Fire Services, starting on 14 January 2019.

Four new fire engines with improved water capacity, safety and environmental features, will go on the run this month to replace older vehicles. The Rosenbauer AT Appliances will be based at Leatherhead, Camberley, Salfords and Fordbridge. The build of a new fire station in Spelthorne is now almost complete with occupation expected to take place at the beginning of 2019. Fordbridge fire station is situated in an optimal location with contemporary training facilities that meet the needs of 21st century firefighters in Surrey.

Governance

The Surrey PCC has written to the Leader stating that he will not be pursuing a change of governance for the Fire and Rescue Service at this time. This move provides welcome clarity that, for the foreseeable future, Surrey Fire and Rescue Service will remain a part of the Council.

Safe Drive, Stay Alive

The service's award winning [road safety show](#) aimed at 16-18 year olds, returns to Dorking Halls in October. An evening performance, open to all members of the public, also takes place on 7 November 2018.

Heritage

To mark its 20th anniversary, HRH the Duke of Gloucester visited the Surrey History Centre on 25th September to see the work undertaken and to meet some of the many volunteers who support the work of the service, and unveiled a plaque to mark his visit.

'*The Great Surrey Heritage Show*', will take place on 20 October at Surrey History Centre. This unique event will be showcasing items from our collection specially chosen to celebrate the 70th anniversary of the archive services in Surrey. TV historian Michael Wood gave a talk on 6 October about Anglo-Saxon Surrey at the History Centre in Woking.

Relocation of Surrey Performing Arts Library

The Surrey Performing Arts Library has now been relocated. Ewell Library had to be closed for the period from 13 August to 10 September while the stock and shelving was moved across from Denbies and the layout of library reconfigured to make space for the relocated rolling stacks and music and drama collections. Ewell Library staff and management have had training on procedures for the music and drama stock. The public and users were kept informed during the process. The library is now receiving enquiries via phone and email and visits from our music, drama, dance and cinema customers.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Colin Kemp

PORTFOLIO: Lead Cabinet Member for Place

MEETING DATE: 9 October 2018

Our major schemes programme is well underway at the moment with the construction of the **A331/A30 Meadows Gyrotory scheme in Camberley**, which is a scheme part funded by the Local Economic Partnership (LEP). This £5 million major highway project currently under construction will improve one of our most heavily congested junctions in the County; bringing benefits to help businesses and economic prosperity, both locally and to the wider area. The design also incorporates improved facilities for pedestrians and cyclists, linking previously completed off-carriageway cycle measures in this part of Surrey and Hampshire, along with major upgrades to the traffic signals and improved traffic systems to improve traffic flows. A key feature of the scheme has been in the expert advance planning and design of the construction phase. The key driver was to minimise the disruption whilst carrying out these major alterations so as to not impact on local businesses and the travelling public. There has been excellent engagement with stakeholders, Members, residents, businesses and the travelling public. The Contractor (Mildren Construction) started the works in July 2018, which are on programme and to budget, and are expected to be complete by spring 2019.

In addition to the big schemes there are also many other smaller improvements taking place for example, **Safety cameras** that use “wet film” are becoming obsolete, requiring a move to digital technology. Average speed cameras are now enforcing on the A217 between the M25 and Banstead crossroads, and on the A24 at Mickleham. A twin-head digital spot speed camera has been installed on the A25 Epsom Road in Merrow, next to St Thomas of Canterbury Catholic Primary School, enforcing in both directions simultaneously. Contracts are also being awarded for average speed cameras on Charlton Road in Charlton Village, and on the A24 Ewell Bypass. This has been funded from LEPs and from part of the fees paid by drivers attending speed awareness courses.

In August we submitted three **Business cases to EM3 Local Enterprise Partnership** for the Blackwater Valley, A30 London Road (Camberley) and Woking. These aim to secure a total investment of £16.5m to reduce congestion, and improve public transport, cycling and walking facilities for residents. A decision on funding is expected by December 2018. The next round of bids for the HIF has been announced and Surrey has four bids that have made it through to the next round. We are working with our borough and district partners in Tandridge, Surrey Heath, Woking and Guildford to put these schemes together.

Work is continuing on the **LED Lighting** project and although negotiations on the PFI contract are ongoing we should have a final paper ready for cabinet and scrutiny later this year which keeps us on track to start implementation in 2019.

The **Severe Weather Recovery programme** is making good progress, having started on site in July this year. We have completed 90 schemes so far. Around two thirds of the completed schemes have been large scale patching schemes and the rest have been smaller scale repairs or surface treatments. The programme is mainly on B and C type roads, although some A roads and more local roads are being done. Next year's severe weather programme is being developed and I will update on that in due course.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Tim Oliver

PORTFOLIO: Lead Cabinet Member for People

MEETING DATE: 9 October 2018

Campaign launched to tackle air quality around Surrey schools

Surrey County Council is working with the Surrey Air Alliance, a partnership with district and boroughs to address local air quality issues. Road traffic is the main source of air pollution in Surrey. The Alliance has been awarded a DEFRA Air Quality Grant to improve the air quality in and around schools. The project is to raise awareness of air quality issues with primary and secondary school children (and their parents, staff and local communities around schools); encourage behaviour change and active travel; and reduce vehicle idling, particularly outside schools. Visit www.healthysurrey.org.uk/airquality for more information.

How to take those first steps to improve your mental wellbeing

Surrey County Council's public health team has published a refreshed advice and support guide, *First Steps*, for anyone over 18 years who is looking to take their first steps in improving the emotional and mental well-being of themselves, their friends or family members. The helpful guide is available on Healthy Surrey.

Health and social care integration

September saw the launch of a 3 month programme of work with our health partners to develop a 10 year strategic plan for Surrey. This aims to bring together a range of information to understand the likely demands and pressures on the health and care system over the next 5-10 years, and to bring together a wide range of partners to agree a shared approach to responding to those challenges and pressures.

The business case for health and social care integration is part of the transformation work happening internally. This covers new models of care in development in the acute and community settings as well as prevention focused projects where work is being resourced through transformation funding from Surrey Heartlands.

Devolution

As part of the devolution work being led in Surrey Heartlands with health colleagues, the system's NHS England case for change was submitted and subsequently approved by the NHS England national commissioning committee at the end of September – the document represents the first step for Surrey Heartlands taking a stronger role in decisions about the commissioning of dentistry, immunisations and some specialised services for our population.

Work over the coming weeks will focus on securing further freedoms and local responsibility for system oversight and assurance and finalising our partnership agreement with health colleagues to pool c£500m of our health and care commissioning budgets.

Health and Wellbeing Board

The board is reviewing its terms of reference to reflect the ever changing shape of delivery of health services across the County. This review will look at the membership of the board to ensure representation across all key stakeholders as well as ensuring it has access to sufficient data to drive improved health outcomes for the residents for Surrey Residents.

CABINET MEMBER UPDATE TO FULL COUNCIL

NAME: Helyn Clack

PORTFOLIO: Lead Cabinet Member for Corporate Support

MEETING DATE: 9 October 2018

Vision for Surrey 2030

Work is progressing well and now forms the basis of a report to Council seeking approval and adoption of the Vision as a foundation for developing enhanced partnership working across the County. There is wide support for this approach from a number of our existing partners.

The report also sets out the concept of 'Deals' with residents and local communities, signalling a shift in the relationship with the County Council and wider public sector in Surrey and a newly developed County Council strategy that will set out what we will do to contribute to the ambitions of the Vision.

Orbis Partnership

Additional savings have been identified from Orbis as part of the transformation programme, these will be reviewed by Cabinet on 30 October.

Many of the transformation business cases are predicated on digitally enabling service delivery or changes to our mobile workforce, work is ongoing to ensure that services are primed and ready to mobilise.

Members' IT

Dell hybrid notebooks have been made available to Members to support their mobile working. Ongoing training is provided on request through Democratic Services. We have launched this year's Member IT Survey which runs throughout October and I encourage all Members to take part as your views allows Democratic Services to identify areas of development going forward.

EU

Project submissions work has intensified over the past months with an Interreg project relating to digital tourism underway. A Surrey led bid to support the care and health workforce was submitted in August in response to a call shaped by the C2C European Structure and Investment Funds (ESIF) committee reflecting local needs. The forward meeting schedule for future ESIF committees and the timetabling of future calls is currently being worked on by the LEPs, Government departments and Committee Chairs. PURPLE has just held an event in the European Parliament focused on rural-urban relations and plans to submit a related funding application by the year end. Hampshire County Council and Surrey County Council has reshaped SELP (Southern England Local Partnership) leading to a more focused arrangement.

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